



# Karajarri Traditional Lands Association Inc STRATEGIC DIRECTIONS 2017-2022

## Where are we going?

### Our Vision

Karajarri people living well, living on Country.



### Our Values



### Our Purpose

Improving the lives of our members through maintaining strong living culture, protecting Country, driving projects that create jobs and income, and fulfilling aspirations to sustain our futures on Country.

### KTLA – Who are We?

Karajarri Traditional Lands Association was formed in 2002 and it manages more than 30,000 square kilometres of jurrar (coastal areas) and pirra (inland areas) in the Kimberley region of Western Australia. Our people believe all forms of life and ecological processes, including the landscape, people, language and customs, are all connected to Pukarikarrajangka, the Dreamtime. Karajarri country is the source of spirit, culture and language for our people. We understand that it's crucial to both look after our country, and to create sustainable futures and opportunities for our people on country. The work of our Registered Native Title Body Corporate is directed by our cultural leaders and Karajarri Traditional Owners.

## How are we going to get there?

### Key Strategies and Goals

#### Karajarri people living on Karajarri Country

- Pursue projects that work toward KTLA ownership of all Karajarri land
- Develop a strategy specifically for residential development on Country
- Support outstation sustainability and development
- Communicate long term vision and aspirations to stakeholders

#### Cultural protection and practice

- Engaging youth in Cultural practice, language and education
- Protecting Country through implementation of Healthy Country Program
- Providing opportunities for Cultural practice on Country
- Educate the public about Karajarri Country and Culture

#### Build organisational capacity and capability

- Source funding and resource KTLA to drive strategy implementation and perform PBC functions
- Build the skills of members to run KTLA and projects on Country into the future
- Develop partnerships, programs and people to achieve strategic goals

#### Economic & social development focus

- Increasing control and opportunity from all economic activity on Country including land and sea.
- Support sustainable business development on Country by members and KTLA
- Build financial independence of KTLA through owning and managing businesses, assets and investment
- Delivery of a range of social programs to achieve the vision



# Karajarri Traditional Lands Association Inc STRATEGIC DIRECTIONS 2017-2022

Where are we today?

## Strategic Situation

- Native Title in place since 2002, but clear direction has taken a while to establish control. Some ILUAs still being negotiated.
- KTLA functioning on 'bare bones' – not funded for administration, done through KLC. Mutually tied to KLC (due to Native Title).
- KTLA is leaseholder of Frasier Downs Station (subleased to KAPCO, of which KTLA is a shareholder for next decade).
- Recently acquired land asset at Port Smith with assistance of Indigenous Land Corporation, intention to create hub for rangers and tourism, potential cultural hub.
- Joint Management agreement with State for 80 Mile Beach area and some small conservation areas. Have a well established and quality Healthy Country Plan. Have Indigenous Protected Areas in place. Karajarri Rangers are in place and operating well.
- Government generally still need to improve relationship and respect with KTLA.
- Issues with Bidadanga Community, whereby not feeling recognized by BACLG (feeling disrespected by other groups, and particularly since 2002/03 when BACLG Constitution changed resulted in less control by Karajarri members.
- Still strong connection to Country and Culture (Lore and Kinship never broken). Language is still spoken and taught. Increased focus on documenting culture and teaching youth this culture.

## Key Challenges

- Native Title limitations and complexities
- Lack of infrastructure to capitalize on natural resources
- Lack of engagement of members in cultural learning
- Inability to provide enforcement and compliance on Country
- Poor relationship with Bidadanga administration (BACLG)
- Lack of finances, office, vehicles, staff and resources to implement strategy
- Lack of freedom of decisions on Country- others making decisions on KTLA land
- Sometimes misinterpretation/miscommunication where families 'aren't on same page'
- Current capacity and lack of expertise.

Where are we going?

## KTLA – Who are We?

KTLA looks after Karajarri country, and creates sustainable futures and opportunities for our people on country. It is the Registered Native Title Body Corporate and is directed by our cultural leaders and Karajarri Traditional Owners.

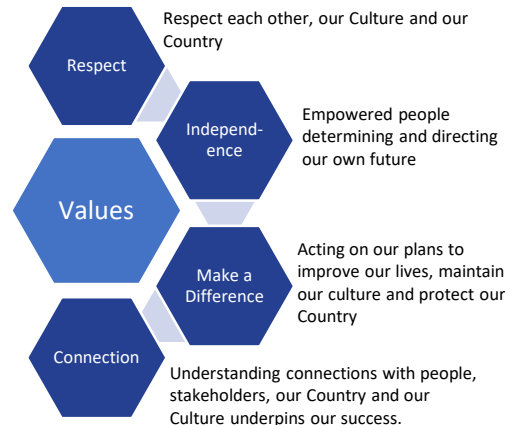
## Our Mission

Improving the lives of our members through maintaining strong living culture, protecting Country, driving projects that create jobs and income, and fulfilling aspirations to sustain our futures on Country.

## Our Vision

Karajarri people living well, living on Country.

## Our Values



**“We're feeling confident, looking forward, moving forward regardless, and we're on the cusp of achieving what the old people dreamed of”**

How are we going to get there?

## Key Strategies

## Goals

## Potential Initiatives

<p>Karajarri people living on Karajarri Country</p>	<ul style="list-style-type: none"> <li>• Pursue projects that work toward KTLA ownership of all Karajarri land</li> <li>• Develop long term plan for residential development on Country</li> <li>• Communicate long term vision and aspirations to stakeholders</li> <li>• Support outstation development and sustainability</li> </ul>	<ul style="list-style-type: none"> <li>• Develop a long term vision document/concept plan specifically for residential development on Country near Port Smith.</li> <li>• Ensure long term vision for residential development near Port Smith is considered in master-planning for Bird Park development.</li> <li>• Develop policies, funding plans for outstation support.</li> </ul>
<p>Cultural protection and practice</p>	<ul style="list-style-type: none"> <li>• Engaging youth in Cultural practice, language and education</li> <li>• Protecting Country through Healthy Country Program</li> <li>• Providing opportunities for Cultural practice on Country</li> <li>• Educate the public about Karajarri Country and Culture</li> </ul>	<ul style="list-style-type: none"> <li>• Identify a range potential funders from a range of sectors to fund cultural language, education and cultural practice initiatives.</li> <li>• Develop youth program on Country to share and celebrate culture.</li> <li>• Support and resource regular Cultural events.</li> <li>• Ranger programs run to highest standard and showcase/leverage success to get more fee for service opportunity utilising rangers.</li> </ul>
<p>Build organisational capacity and capability</p>	<ul style="list-style-type: none"> <li>• Source funding and resource KTLA to drive strategy implementation and perform PBC functions.</li> <li>• Build the skills of members to run KTLA and projects on Country into the future</li> <li>• Develop partnerships, programs and people to achieve strategic goals.</li> </ul>	<ul style="list-style-type: none"> <li>• Understand skills, capacity and aspirations of members through a skills audit.</li> <li>• Improve relationships with key stakeholders to identify, create and manage opportunities for training, employment and business.</li> <li>• Develop leadership and governance skills and appropriate business systems for KTLA.</li> <li>• Maintain a highly functional and consultative and membership driven organisation.</li> </ul>
<p>Economic &amp; social development focus</p>	<ul style="list-style-type: none"> <li>• Increasing control and opportunity from all economic activity on Country</li> <li>• Support sustainable business development on Country by members and KTLA</li> <li>• Build financial independence of KTLA through owning and managing businesses, assets and investments.</li> <li>• Delivery of a range of social programs to achieve the vision.</li> </ul>	<ul style="list-style-type: none"> <li>• Strong levels of member and family group consultation, and focus on engagement with youth through program delivery.</li> <li>• Develop specific business plans to implement immediate tourism opportunities at Bird Park.</li> <li>• Focus on creating employment and enterprise development on both marine and land areas and at both individual and Corporation levels.</li> <li>• Explore potential of solar energy production.</li> </ul>